

## **OBJECTIVES & ACTIVITIES**

- ☞ ***Understanding the medium- and long-term dynamics of the contemporary world***
- ☞ ***Exploring the range of possible futures and the forthcoming challenges***
- ☞ ***Examining what policies and strategies to adopt***
- ☞ ***Promoting horizon-scanning and foresight as decision-making tools***

# WHY FUTURIBLES INTERNATIONAL ?

It is our firm conviction that “the future cannot be predicted, but is shaped” through human decisions and initiatives which people adopt on the basis of their conceptions of a desirable future.

While not ignoring the existence of constraints and opportunities, we do possess freedom and power, provided that we show enough vigilance and anticipation. This awareness is necessary to act as genuine strategists instead of just dealing all the time with emergencies that force us to act as passive firefighters.

The future cannot be predicted with certainty, since it is not predetermined or pre-formed. We see several possible futures lying open. But these do not emerge out of nowhere. They are rooted in the past and present of human societies.

**The first objective of Futuribles International is, therefore, to try to discern in the current situation what**, on the one hand, is purely conjunctural or even anecdotal and what, on the other, **seems significant, revealing the key and emerging trends** (“weak signals”) that represent the true roots of pos-

sible futures. This is the particular aim of the early-warning system (the *Système Vigie* or “Look-Out System”) developed by Futuribles International.

Building upon this horizon-scanning work, it is **the second objective** of Futuribles International **to explore what may occur**, how the possible futures may pan out, taking account of elements of continuity and inertia as well as factors of discontinuity or rupture. The aim of exploratory foresight is, mostly, to identify the challenges and issues that are likely to face decision-makers while they still have sufficient range of action to modify the course of events or to prepare themselves successfully to face the challenges of the future.

**The third objective of Futuribles International is to examine what policies and strategies actors can adopt** with regard to their conceptions of desirable and realizable futures (their visions and plans). The aim is to assess the schedule of actions they must put in place (strategies) to achieve their objectives: who can do what in the short-, medium- and long-term to achieve the more consensual goals.

## ACTIVITIES

Building on these ideas, Futuribles International is a private, independent think-tank, created in 1960, engaged in four types of activity today.

- **Carrying out foresight studies on major questions** of general interest.
- **Providing a platform for discussion and debate on the great issues for the contemporary and future world**, particularly through the organization of lectures, round tables, workshops and conferences.
- **Performing a function of horizon-scanning on medium- and long-term trends within the strategic environment of companies and organizations.** This is the object of the *Système Vigie* (Look-Out System).
- **Promoting the philosophy and methods of foresight and horizon-scanning as tools for decision-making and action**, among other things through the provision of training.

Under the shared rubric of the “Futuribles Group”, alongside Futuribles International but within distinct legal and financial structures, three complementary activities are carried out:

- publishing, particularly through the publication of the monthly (paper and digital) journal called *Futuribles*;
- training in horizon-scanning, foresight and strategy for the specific benefit of certain organizations and administrative areas;
- engineering of, and coaching in, applied foresight exercises within companies, civil service bodies, administrative areas, occupational subsectors etc.

## CARRYING OUT FORESIGHT STUDIES ON MAJOR QUESTIONS OF GENERAL INTEREST

All the activities of Futuribles International, particularly its early warning system, feed into highlighting the major issues on which the association may choose to conduct subscription studies. The benefits of these go, naturally, first and foremost to its own members.

Based on a resolutely interdisciplinary foresight approach, an *ad hoc* team is formed for each research program, working under the oversight of a scientific committee and calling, as and when necessary, on external experts selected for their knowledge and skills.

By way of example, a study was carried out in 2008-2009 on **“Social Policies and the Challenge of Innovation”**. Starting out from a diagnosis of the dynamics of social policies, this consisted:

— first, in conducting an international survey of innovations adopted in various countries that had proved successful in improving the efficiency and legitimacy of social policies;

— second, in establishing a typology of ten “families of innovations” and producing a specific study on each. Each study analysed where and how it had

been introduced and what its beneficial or negative effects had been;

— lastly, in examining the conditions in which the most convincing innovations could be transposed into the French context with the aim of improving the effectiveness of social policies.

This study, conducted by Julien Damon, Associate Professor at Sciences Po (Paris) and director of studies at Futuribles International, gave rise to a variety of products that have been made available to and discussed with the subscribers. Thanks to the support of the subscribers, these products are now freely accessible on the association’s website. This study also gave rise to an international conference held in Paris on 11 December 2009.

As a further example and along similar lines, a **“Foresight Study on Mobility in French Medium-sized Cities”** is being launched in 2010, its aim being to examine what measures could be adopted and implemented to better reconcile mobility needs, costs and the objective of reducing greenhouse gas emissions.

## PROVIDING A PLATFORM FOR DISCUSSION AND DEBATE ON QUESTIONS RELATING TO MID- AND LONG-TERM TRENDS WITHIN THE CONTEMPORARY WORLD

Futuribles International regularly organizes **round tables, workshops and conferences** on the major issues facing the contemporary world and its possible future development. These follow two main objectives:

• to bring together experts from different disciplines, ideologies and national backgrounds on a range of problems of public concern and to build high-quality collective debate on the real issues of the coming years;

• to raise awareness among our contemporaries to the broad medium- and long-term developmental trends their relative inertia through time and the associated issues.

As example, meetings are regularly organized on questions such as demographic ageing and the future of pensions, the problem of the supply of core resources and ecosystem management (in particular, the problem of energy and climate change) etc.

Futuribles International further encourages the **creation and operation of study groups**, one of whose main aims is to take on a function of horizon-scanning focused more on a geographical area or a particular field of study. Exemplary in this regard is the “Asia21 Group”, that brings together some thirty experts and publishes a horizon-scanning monthly newsletter relating specifically to Asia.

## PROVIDING ACCESS TO FORESIGHT STUDIES CARRIED OUT AROUND THE WORLD

Since its creation, Futuribles International has constantly reviewed the main work done around the world in the field of foresight studies. See, for example, the bilingual publication: *Octave. Analytical Bibliography of Future-Oriented Studies in Western Europe (1993-1995)*.

The association has, in particular, set up a bibliographical database on such work that may be consulted by its members (see facing page). The website, which

is reserved for the members of the association, enables partner and associate members to make searches (by key word, author etc.) in this database.

Moreover, the association publishes a bibliographical bulletin each month (*Bibliographie prospective*) which covers the main foresight studies published throughout the world (naturally specifying all the usual bibliographical references).

### WORKS COVERED RECENTLY IN THE *BIBLIOGRAPHIE PROSPECTIVE* A monthly annotated review of future oriented works

ALMÉRAS Guillaume/JOLLY Cécile. *Méditerranée 2030 [Mediterranean 2030]*. Paris: IPEMED (Institut de prospective économique du monde méditerranéen) (Notes et documents), 2009, 296 pp.

CAE (Conseil d'analyse économique). *La France dans quinze ans: tendances et ruptures, opportunités et risques [France in Fifteen Years: Trends and Discontinuities, Opportunities and Risks]* Paris: CAE, 2008, 58 pp.

BRAVO Alain (ed.). *La société et l'économie à l'aune de la révolution numérique [Society and the Economy in the light*

*of the Digital Revolution]*. Paris: CAS (Centre d'analyse stratégique), 2009, 69 pp.

EUROPEAN COMMISSION. *The World in 2025*. Luxembourg: European Commission, 2009, 389 pp.

WORLD ECONOMIC FORUM. *The Future of The Global Financial System: A Near-Term Outlook and Long-Term Scenarios*. Geneva: World Economic Forum, 2009, 88 pp.

OECD (Organization for Economic Cooperation and Development). *The Bioeconomy to 2030*. Paris: OECD, 2009, 323 pp.

## PROMOTING THE CONCEPTS OF HORIZON-SCANNING, FORESIGHT AND STRATEGY FOR THE BENEFIT OF THE STRATEGY OF ORGANIZATIONS AND ADMINISTRATIVE AREAS: TRAINING

As a training body in the fields of horizon-scanning and foresight applied to the definition of public policies and organizational strategies, **Futuribles International very regularly organizes training sessions. Some of these are devoted mainly to concepts and methods, while others bear more on particular themes** (applied foresight).

Training in horizon-scanning and the foresight approach comprises:

- an introductory session to horizon-scanning and the foresight approach,
- a session devoted to the methods and tools of strategic foresight,
- a session on strategic intelligence and horizon-scanning methods and tools,

- a "foresight and creativity" session,
- a training session on scenario-building etc.

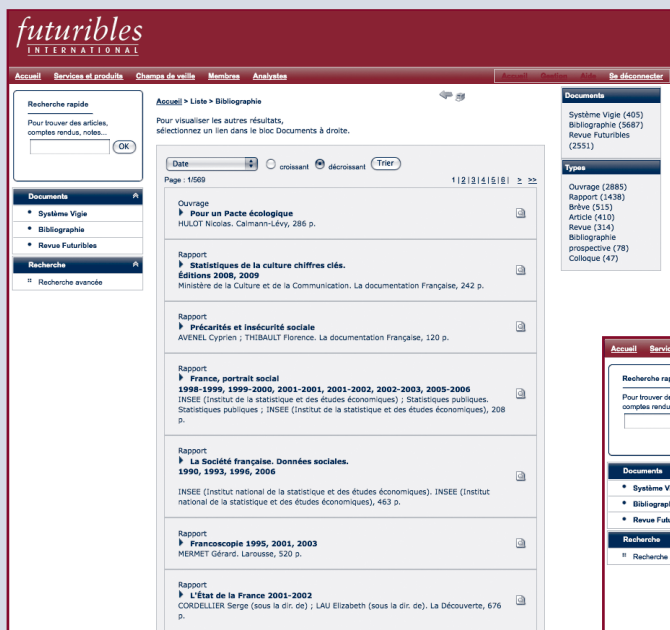
Training in Applied Foresight includes, among other things:

- a session on territorial foresight,
- a session on the future study of household consumption, values and lifestyles,
- a session devoted to intelligence based economy and the role of immaterial factors in organizational performance etc.

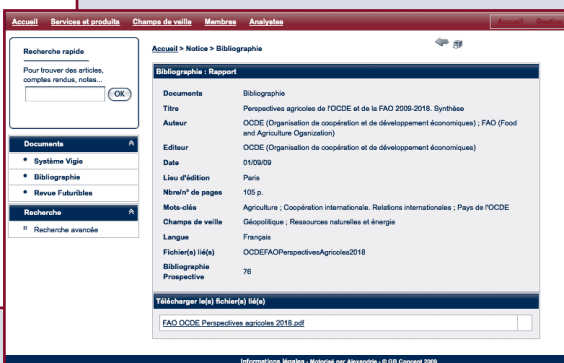
All this training – the programme changes each year – is provided by high-level professionals with genuine expertise and solid professional experience in their respective fields.

# THE BIBLIOGRAPHICAL DATABASE

- Almost 6,000 references to foresight publications
- A constantly updated database
- Detailed summaries of reports, books, studies, articles etc.
- Searches by keyword, author, date etc.



Access to research results and to detailed bibliographical records



And, every month, the *Bibliographie prospective*

- A global selection of reports on foresight publications



[www.futuribles-vigie.com](http://www.futuribles-vigie.com)

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## A Pooled Horizon-Scanning Environment of Companies

### Why an early-warning System?

Though they monitor strategic information internally and on their competitors, few companies or organizations can carry out for themselves **the vital work of horizon-scanning on the broad medium- and long-term developmental trends in their external environment.**

Futuribles International has therefore developed, with a number of them, a system of pooled horizon-scanning. The objective is to provide information and thinking, on a regular basis, on the key and emerging trends within the external context in which they operate.

Futuribles International relies on its permanent team to do this and they carry out monitoring and systematic analysis of the leading foresight publications throughout the world. These latter go into a computerized bibliographical database and figure in a monthly bulletin, the *Bibliographie prospective* (Foresight Bibliography).

The association also draws on **a network of experts from different disciplines and countries** who play an alerting and analytic role in their respective fields. It is the aim of this network, maintained and coordinated by the organization's officers, to identify, analyse and report facts and developments that seem genuinely crucial in the medium- and long-term development of the external context of organizations and are likely to have a substantial impact on their activities.

This is a very ambitious activity. So that it may be rigorously carried out, it is accompanied by a process of defining priority "scanning fields" with the partner members of Futuribles International. Clearly these fields may change over time.

A quarterly meeting of partner members is organized to assess the work done, determine "the lines of horizon-scanning" that the members regard as most important and, at each session, take a currently pressing question and examine it in detail with external experts. These quarterly meetings are held in Futuribles offices.

The general objective of this Système Vigie is **to provide permanent monitoring of the current situation in order to identify relevant information and ideas relating to key and emerging trends** of all kinds that are likely to have a major impact on the development of the strategic environment of companies and organizations.

## System on the Strategic and Organizations

### Horizon-Scanning Fields

- Demography
- Economics and Finance
- Natural Resources and Energy
- Geopolitics
- Environment
- Science and Technologies
- Work, Employment
- Education, Training and Skills
- Values, Beliefs, Cultures
- Institutions and Public Policies
- Social Dynamics and Lifestyles
- Social Policies
- Consumption, Commerce, Distribution
- Strategy and Management
- Territorial Dynamics

### Products and services

- The Ongoing Horizon-Scanning Service** is fed in continuous flow by the Futuribles International team, by experts from different disciplines and countries, and by the partners of the horizon-scanning system themselves.
- Notes de veille** (approx. 12-15 per month) enable the members to be kept up to date, with the greatest discernment and rigour, of facts and trends which may have a major impact on the future.
- Notes d'analyse prospective** (approx. 20 per year), which are documents between four and ten pages long, cover key trends, and factors of discontinuity or change concerning the evolution of the strategic environment of companies and organizations.
- Expert Hearings** are organized quarterly and detailed reports of these are produced.
- An Annual Report** summarizes the work done during the year, either by providing a broad collection of the key and emergent trends that have been identified (the 2010 Report entitled *Horizon 2020-2030: Key Trends and Major Uncertainties* follows this pattern) or by focusing on a theme that is regarded as highly important (for example, in the 2008 Report, the globalization of the labour market towards the year 2030).
- A Controlled-Access Website** provides members of the association – depending on whether they are partner, associate or ordinary members (see the table on the following page) – with access to a certain number of products of the Système Vigie and also to the bibliographical database of the association, to the monthly *Bibliographie prospective*, to the *Asie21-Futuribles* monthly newsletter and, of course, to the *Futuribles* journal in its electronic version, including the complete text of backnumbers since 2005.

Thanks to this portal, members – in particular, partner members – have access to all the products of Futuribles International.

# A SELECTION OF PUBLICATIONS FROM THE LOOK-OUT SYSTEM

## NOTES DE VEILLE

### **VINH Yann. "India, a very Discreet Agricultural Giant" 20 March 2009.**

India has become "the world's office", but it simultaneously retains the features – though currently eclipsed – of an agricultural giant faced with the need to feed a population of more than a billion...

### **DÉSAUNAY Cécile. "Will Tomorrow's Finance be Islamic" 24 March 2009.**

At a point when the rules of Western finance are coming into question, some countries are wondering whether the alternative might not come from the Muslim countries, where religious principles compel the financial world to operate under harsher controls...

### **MOULIN Jean-Baptiste. "Is Happiness Measurable?" 25 March 2009.**

In partnership with Cambridge University and the European Social Survey, the New Economics Foundation (NEF), a British think-tank, has just developed a well-being indicator that is intended to complement or replace the yardstick of Gross Domestic Product (GDP)...

### **LAISNEY Céline. "The Return of the Old Poor?" 1 April 2009.**

Retired people, who have been the main beneficiaries of the rise in living standards over the last 30 years, could see their situation deteriorate rapidly...

### **MOULIN Jean-Baptiste. "The Future of Low-Skilled Employment in France" 13 May 2009.**

In France, one active member of the workforce out of every five is in low-skilled employment. The proportion of unskilled workers in the total workforce should remain stable overall, but possible rises in skill levels (particularly in the personal services sector) could occur in the coming years...

### **DÉSAUNAY Cécile. "Homeworking, an Alternative to Offshoring?" 28 May 2009.**

In the USA, call centres have for some years been resorting to a practice that allows them to benefit from the skills of American workers, provide those workers with ideal working conditions and, at the same time, keep down wage costs. This is homeworking or "houseshoring"...

### **LESCOFFIT Claire. "Latin America and the Middle East: What kind of Rapprochement?" 9 June 2009.**

Official visits and commercial, agricultural or financial partnerships have in recent times indicated a rapprochement between two regions of "the South": South America and the broad Middle East. The common, declared aim to promote a multipolar world seems primarily to involve economic cooperation...

### **DÉSAUNAY Cécile. "Internet Users and Companies Increasingly Threatened by Cybercrime" 25 June 2009.**

For some time now there has been much debate in France around such issues as the disregarding of copyright on the Internet and identity theft on websites. However, the challenge posed by cybercrime far exceeds this frame. According to the latest reports on the question, financial cybercrime in particular represents a growing threat to individuals, companies and administrative bodies the world over...

### **PORTNOFF André-Yves. "Net Neutrality Battles" 17 July 2009.**

The question comes down to this: do the highway and railway companies check the nature and weight of our luggage, how dangerous it is, how we acquired it, and the morality of our reasons for travelling, not to mention our relationships with our fellow travellers? This is, admittedly, a somewhat caricatured way of posing the major problem of Net neutrality...

### **GRÉGOIRE-MARCHAND Pauline. "The Development of Microfinance" 4 August 2009.**

Microfinance is a fast-developing sector. In 2006 it involved almost half a billion poor or low-income people throughout the world. The tension between social aims and economic profitability is increasing. In the face of the issues raised by its commercialization, researchers are recommending the use of new technologies and a re-thinking of the boundaries of microfinance with the development of new services...

### **VINH Yann. "China is Innovating Faster than Predicted" 10 August 2009.**

Though still a long way from being able to compete with the most innovative countries, China seems nonetheless to be progressing faster than expected. It seems to be a model for all the countries that are striving to increase their capacity for innovation...

### **JAUBOURG Sabine. "China: Towards Universal Medical Cover?" 27 August 2009.**

The Chinese government is hoping to restore basic medical cover for all Chinese by 2020. After a massive withdrawal of investment from the health care system in the 1980s, Beijing has promised to commit the equivalent of 34 billion euros to the first phase of reform between 2009 and 2011. The health authorities seem to want to go back to the traditional sources of the Chinese health system...

### **JAUBOURG Sabine. "The Economic Consequences of the Carbon Tax" 22 September 2009.**

The Report of the Expert Conference on the Climate and Energy Contribution (CEC) chaired by Michel Rocard, recommends the establishment of a "carbon price signal" set at 32 Euros per tonne of CO<sub>2</sub> for 2010. The taxation of the consumption of fossil fuels is part of the "Factor 4" scenario (reducing greenhouse gas emissions by a factor of 4 between 1990 and 2050). According to the authors of this report, the battle against climate change can chime with economic efficiency...

### **DÉSAUNAY Cécile. "China, the World's Leading Automobile Market?" 7 October 2009.**

While economists are pondering the trustworthiness of the first signs that global growth has been restored, other economic "signals" are also attracting attention, since they could indicate a "rebalancing" of world economic growth between its two main forces, the USA and China. It seems the American "grasshoppers" might be willing to scale down their consumption standards, while the Chinese "ants" might be ready to spend an increasing proportion of their incomes. The recent but rapid development of the Chinese automobile sector may be evidence of a change of this kind...

**PAPON Pierre. "Energy in China. Between Coal and Wind" 13 October 2009.**

Coal is China's main power source and the fact that the country is increasingly energy-hungry is a source of disquiet to international observers. Two reports enable us to temper these worries (a little): the one hails Chinese progress in the area of "clean coal technology", while the other shows substantial prospects for wind energy in China...

**DÉSAUNAY Cécile. "Will we all be Entrepreneurs Tomorrow?" 22 October 2009.**

Since 1 January 2009 all French people, whether employed, unemployed, retired or students, have been able to become self-entrepreneurs. This regime, characterized by flexibility and simplicity, has so far attracted nearly 200,000 individuals. But are we all potentially budding entrepreneurs?

**PAPON Pierre. "Is Carbon Gas Storage Technology Viable?" 7 December 2009**

An international conference on technologies of carbon-dioxide capture and storage, held at Paris in November 2009 by the Environment and Energy Agency (ADEME), the French Oil Institute (IFP) and the Office of Geological and Mining Research (BRGM), affords an up-to-date insight into their future...

## NOTES D'ANALYSE PROSPECTIVE

**PAPON Pierre. "Biofuels: Scientific Prospects". Highlight 49, 5 March 2009.**

Given the criticism they have received, biofuels promoters are looking for an alternative way forward: manufacturing ethanol from "non-food" (at least not for human consumption) biomass, such as agricultural and forestry residues (straw, stalks, leaves, bagasse etc.) or even grasses...

**DÉSAUNAY Cécile. "Towards Greener Cities: Some Initiatives". Highlight 54, 17 June 2009.**

This Highlight offers an analysis of those world cities that have chosen to put in place measures to limit or even reduce the environmental impact of their activities. It strives to present non-exhaustively the actions devised by some of these cities and to analyse their margins for manoeuvre and also the limitations on them...

**PAUL-DUBOIS-TAINE Olivier. "Can Oil-free Lifestyles be Invented?" Highlight 55, 19 June 2009.**

How might our societies and administrative areas adapt to a situation of scarce, expensive energy, leading to different forms of mobility, territorial localization and accessibility to everyday services?

After recalling the place of automobiles in the organization of Western lands and lifestyles, this Highlight analyses the possible effects of a new oil crisis that may arise in a few years' time and lead to a substantial, sudden rise in fuel prices. In such circumstances, what room for manoeuvre would the various actors have (households, companies, communities) to devise new forms of mobility and accessibility adapted to their areas?

**DAMON Julien. "Social Demotion in France: A Mixed Concept and a Marked Anxiety". Highlight 61, 10 September 2009.**

A spectre is haunting French society, the spectre of "social demotion". The concept is sufficiently fertile to refer to various different, but convergent phenomena and relatively novel enough to prompt some innovative thinking on the welfare state, now said to be incapable of fulfilling its promise to provide people with a degree of security in their lives...

By the classical conventions established for measuring the phenomenon, it may be regarded as affecting more than one young person in five at the moment. And yet demotion is not simply the difficulty young people have in keeping up a social position commensurate with that of their parents... Demotion is social and generational. It can have territorial dimensions...

**GRANRUT Charles (du). "Public Debt: a Manageable Liability or a Crushing Burden?" Highlight 62, 3 December 2009.**

As a complement to monetary policies, budgetary policies have been essential in cushioning the impact of the global recession and ensuring recovery. But there is a downside to these policies: rising deficits and the concomitant growth of the public debt.

What are the causes and scope of these phenomena? What might the macroeconomic impact of increased public debt be? What developments might it be possible to foresee in the medium term?

**PAPON Pierre. "Technical Breakthroughs and Scientific Revolutions in the Period to 2030". Working Paper 9, 9 December 2009.**

An enquiry into the possibility of paradigm changes is an important stage in any foresight exercise in the science and technology field. Signs of shifts lie hidden in the maladaptedness of certain paradigms (concepts or theories) for explaining discoveries or in the potentialities of new technologies.

This working paper attempts to identify possible paradigm shifts in a number of scientific and technical sectors, and also to evaluate, over a none-too-distant future period (to 2030), some of the major questions posed for science and technology by society.

## EXPERT HEARINGS

A presentation by **Jean-François DREVET** of the medium-term prospects for a European Union faced with economic crisis: "The European Union in the Face of the Storm" (24 March 2009).

Presentation by **Sandrine PAILLARD, Tévécia RONZON and Sébastien TREYER** of the AGRIMONDE study conducted by INRA and CIRAD on global agricultural and food systems over the period to 2050 (23 June 2009).

# MEMBERSHIP CONDITIONS 2012

	<b>Partner Members</b>	<b>Associate Members</b>	<b>Ordinary Members</b>
<b>TYPE</b>	Corporate	Corporate	Individual
<b>ANNUAL SUBSCRIPTION</b>	12,709.03 € ex-VAT 15,200 € inc. VAT	3,260.87 € ex-VAT 3,900 € inc. VAT	292.64 € ex-VAT 350 € inc. VAT
<b>PRODUCTS</b>			
<b>Système Vigie</b>			
• Themed Meetings	yes		
• Annual Meeting	yes	yes	
• Quaterly Steering Committee	yes		
• Notes de veille			
• Notes d'analyse prospective			
• Rapport annuel			
• Asie21-Futuribles Newsletter			
<b>Bibliography</b>			
• <i>Bibliographie prospective</i> Bulletin	yes	yes	yes
• Bibliographical Database	yes	yes	
<b>Futuribles Journal</b>			
• Electronic Subscription	1 à 10 users	1 à 10 users	1 user
• Paper Subscription	2 copies	1 copy	1 copy
<b>Meetings</b>			
• Round Tables	3 invitations	2 invitations	1 invitation
• Study Days	2 invitations	1 invitation	
<b>Training</b>			
• Training sessions	1 invitation per session	1 registration at 50% reduced price per session	

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## Organization

Futuribles International is governed by a **General Assembly** which all members may attend (corporate members designating one representative). It meets at least once a year to consider the past year and define the general orientations and budget for the following year.

This elects an **Administrative Council** (for two years), made up equally of corporate and individual representatives. It meets at least twice a year and includes a **Board** made up of a chairman, one or more vice-chairmen, a delegate general (acting as general director), a treasurer and a secretary.

The association also enjoys the support of a **scientific council**, which is consulted on the association's programme of activity. Its members act, on a voluntary basis, as scientific advisers to the association and become thereby de jure members of the association.

## Make-Up of the Administrative Council

**Corporate members:** BRGM (Office of Geological and Mining Research), the Centre for Strategic Analysis of the French government (CAS), EDF (Foresight and International Relations Directorate), France Télécom, MAIF (Mutuelle d'assurance des instituteurs de France), the Regional Council of Nord-Pas-de-Calais, Renault (Strategy Directorate), SNCF, Total.

**Individual Members:** Didier Adès, Philippe Destatte, Michel Drancourt, Bruno Hérault, Marie-Hélène Laurent, Jacques Lesourne (chairman), Alain Michel, Jean-François Pépin, Arnaud Teyssier.

**General Director:** Hugues de Jouvenel.

# MEMBERSHIP FORM

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Family Name \_\_\_\_\_  
First Name \_\_\_\_\_  
Position \_\_\_\_\_  
Organization \_\_\_\_\_  
Address \_\_\_\_\_  
Town/City \_\_\_\_\_ Postcode \_\_\_\_\_ Country \_\_\_\_\_  
Tel. \_\_\_\_\_ Fax \_\_\_\_\_  
Email \_\_\_\_\_  
VAT registration number \_\_\_\_\_

**Wishes to become a member of Futuribles International as:**

- a Partner member (corporate), annual subscription 12,709.03 € ex-VAT / 15,200 € inc. VAT
- an Associate member (corporate), annual subscription 3,260.87 € ex-VAT / 3,900 € inc. VAT
- an ordinary member (individual), annual subscription 292.64 € ex-VAT / 350 € inc. VAT

and pays the sum of \_\_\_\_\_ € (inc. VAT)

- by cheque made out to Futuribles International
- by bank transfer to Banque Neuflyze OBC, F-75410 Paris cedex 08 Bank Code 30788, Sort Code 00107  
Account no. 10202041200 Checksum 24, IBAN FR76 3078 8001 0710 2020 4120 024, BIC NSMBFRPPXXX
- by  Visa or  American Express card      No \_\_\_\_\_ Expires end \_\_\_\_\_
- on receipt of an invoice

**Would like a meeting**       **Would like a presentation of the Système Vigie**

**Would like to receive more information (on training, meetings etc.)**

**Futuribles publications are in French, only Futuribles journal abstracts are in English.**

## ADDITIONAL INFORMATION

(to be completed by Partner and Associate Members)

### ☛ Main Contact

Family Name \_\_\_\_\_  
First Name \_\_\_\_\_  
Position \_\_\_\_\_  
Department \_\_\_\_\_  
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### ☛ Other Contacts

Family Name \_\_\_\_\_  
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Department \_\_\_\_\_  
Tel. \_\_\_\_\_ Fax \_\_\_\_\_  
Email \_\_\_\_\_

### ☛ Main areas of interest

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Family Name \_\_\_\_\_  
First Name \_\_\_\_\_  
Position \_\_\_\_\_  
Department \_\_\_\_\_  
Tel. \_\_\_\_\_ Fax \_\_\_\_\_  
Email \_\_\_\_\_

Official stamp of the Organization

Signed

Date

Rates valid until 31/12/2012.

## DIRECT ACCESS TO ALL DOCUMENTS

### SYSTÈME VIGIE

- Briefs
- Highlights
- Working Papers
- Minutes of Meetings
- Annual Reports

### BIBLIOGRAPHY

- Monthly Bibliographie prospective Bulletin
- Bibliographical Database on Foresight-related Publications

### FUTURIBLES JOURNAL

- Complete bibliographical references
- Complete text since 2005

The screenshot displays the website's layout with a dark red header containing the logo 'futuribles INTERNATIONAL'. Below the header is a navigation bar with links: Accueil, Services et produits, Champs de veille, Membres, Analystes, Annual, 2010, and Se déconnecter. The main content area is divided into several sections:

- Recherche rapide:** A search box with the text 'Pour trouver des articles, comptes rendus, notes...' and an 'OK' button.
- Documents:** A list of document categories: Système Vigie, Bibliographie, and Revue Futuribles.
- Recherche:** A section for advanced search with the text 'Recherche avancée'.
- Accueil membres > Dernières parutions:** A section for the latest publications, divided into three sub-sections:
  - Dernières parutions Système Vigie:** Lists articles such as 'L'endettement public: un passif maîtrisable ou un fardeau écrasant?', 'Émissions de CO2: les administrations doivent montrer l'exemple', and 'Chapitre 15 du rapport Vigie 2010: Dynamique des territoires'.
  - Dernières parutions Bibliographie:** Lists bibliographic entries like 'Bibliographie prospective n° 76', 'Bibliographie prospective n° 75', and 'Tendances Mondiales y Latinoaméricaines en el Uso de Recursos Energéticos'.
  - Dernières parutions Revue Futuribles:** Lists articles from the journal such as 'Comptes rendus COLLECTIF', 'Analyses critiques COLLECTIF', and 'Actualités prospectives COLLECTIF'.
- Reunion Système Vigie:** A section for meetings, including 'Prochaine réunion le 18 décembre 2009' and 'Comptes rendus des réunions'.
- Formation:** A section for training, including 'Atelier de construction de scénarios contrastés' and 'Prospective des valeurs, des modes de vie et de la consommation des ménages'.
- Tables rondes et journées d'étude:** A section for round tables and study days, including 'Les nouveaux défis de l'énergie' and 'Comptes rendus des tables rondes'.
- Actualités:** A section for news, including 'Étude en souscription Prospective de la mobilité dans les villes moyennes françaises'.

Connection with ID and password

Documents arranged by scanning fields

Multicriteria searches on all documents